CIO/NII
Enabling Net-Centric Operations

Business Capability Lifecycle (BCL) and Title 40/Clinger-Cohen Act (CCA) Requirements

Why is BCL Needed?

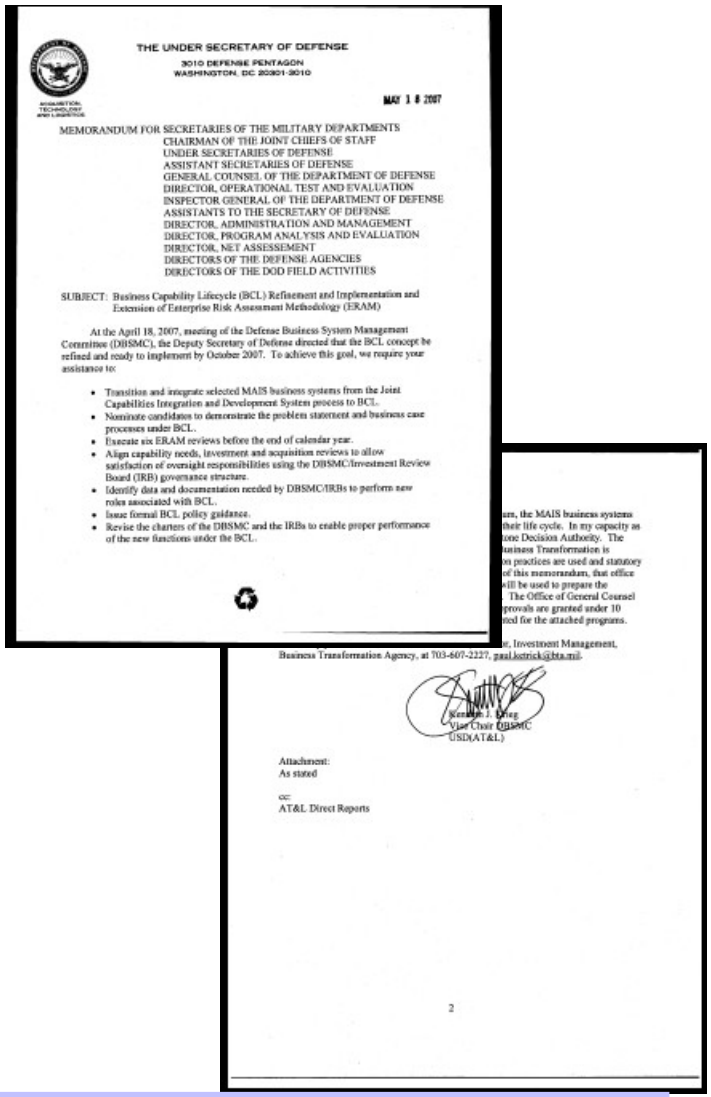
BCL addresses long-standing challenges that have impacted the delivery of business capabilities

- **The DepSecDef directed increasing the speed of business capability delivery**
- **Three separate governance bodies result in fragmented oversight**
  - JCIDS and DoD 5000 primarily designed for Major Weapon Systems acquisition (> 5 years on average)
  - Decision-makers need access to better, more thorough information
- **Transition from problem to program too quickly**
  - Program Managers spending time justifying the program, not managing it
  - Focus on Systems vice DOTMLPF spectrum
- **Milestone Decisions are not tied to Implementation Plans**

Better informed investment decisions and faster delivery of business capability needed!

USD(AT&L) Memo Dated May 18, 2007

- **Key implementation activities:**
  - ✓ Migration from JCIDS to BCL process
  - ↑ Candidates for problem statement and business case processes
  - ↑ 6 ERAMs executed CY07
  - ✓ Alignment of major DoD processes
  - ✓ New IRB/DBSMC roles defined
  - ↑ Formal BCL policy guidance
  - ↑ Revised/updated IRB/DBSMC charters
  - ✓ New milestone decision authority process approved by AT&L within 60 days



THE UNDER SECRETARY OF DEFENSE
3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

MAY 18 2007

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION
DIRECTOR, NET ASSESSEMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Business Capability Lifecycle (BCL) Refinement and Implementation and Extension of Enterprise Risk Assessment Methodology (ERAM)

At the April 18, 2007, meeting of the Defense Business System Management Committee (DBSMC), the Deputy Secretary of Defense directed that the BCL concept be refined and ready to implement by October 2007. To achieve this goal, we require your assistance to:

- Transition and integrate selected MAIS business systems from the Joint Capabilities Integration and Development System process to BCL.
- Nominate candidates to demonstrate the problem statement and business case processes under BCL.
- Execute six ERAM reviews before the end of calendar year.
- Align capability needs, investment and acquisition reviews to allow satisfaction of oversight responsibilities using the DBSMC/Investment Review Board (IRB) governance structure.
- Identify data and documentation needed by DBSMC/IRBs to perform new roles associated with BCL.
- Issue formal BCL policy guidance.
- Revise the charters of the DBSMC and the IRBs to enable proper performance of the new functions under the BCL.

Business Transformation Agency, at 703-607-2227, paul.kotrick@bta.mil.

Vice Chair DBSMC
USD(AT&L)

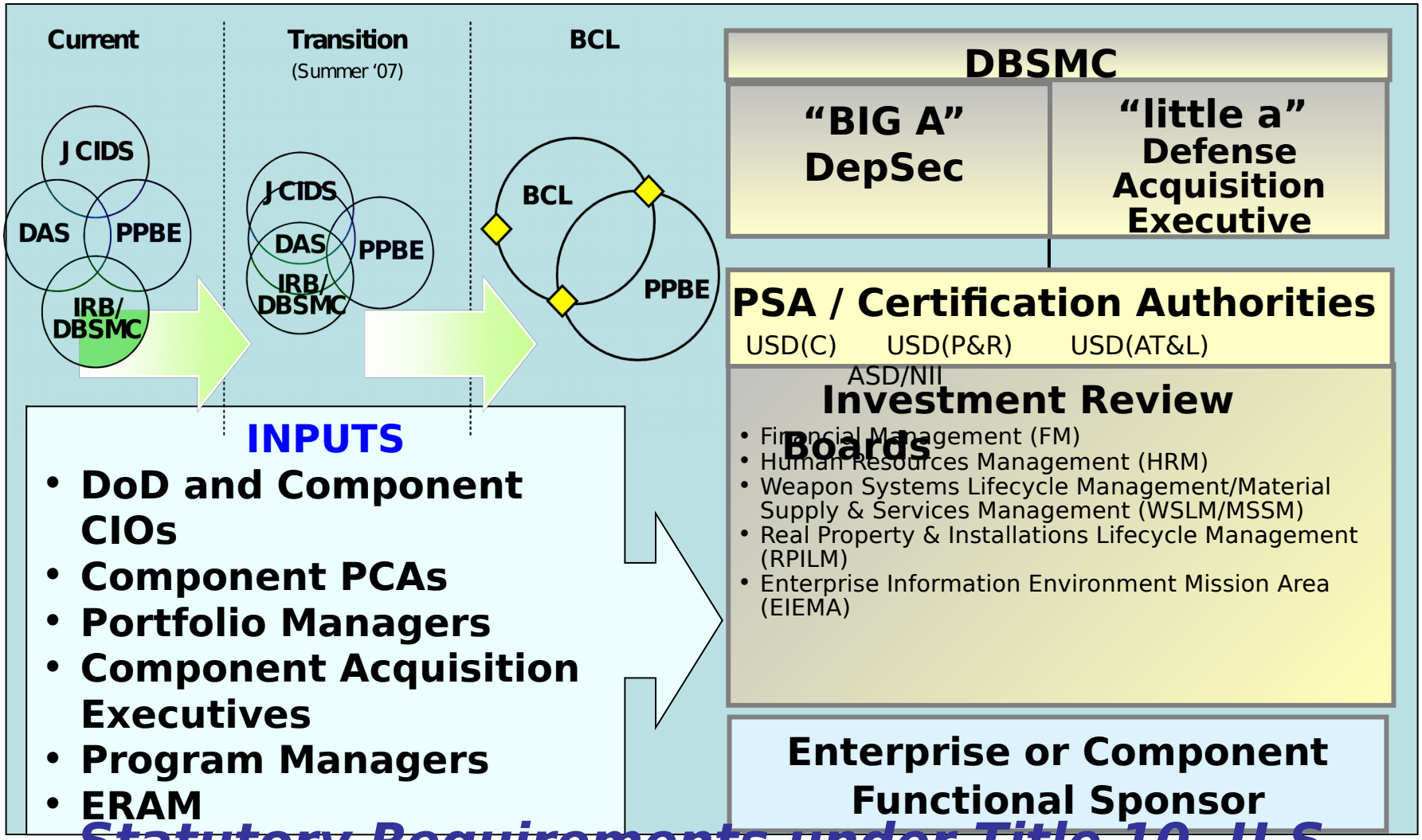
Attachment:
As stated

cc:
AT&L Direct Reports

2

BCL Concept Refinement Completed by October 2007

Business Capability Lifecycle
Consolidated Governance Framework



Statutory Requirements under Title 10, U.S. Code

BCL Leverages Tiered Accountability

BCL Principles

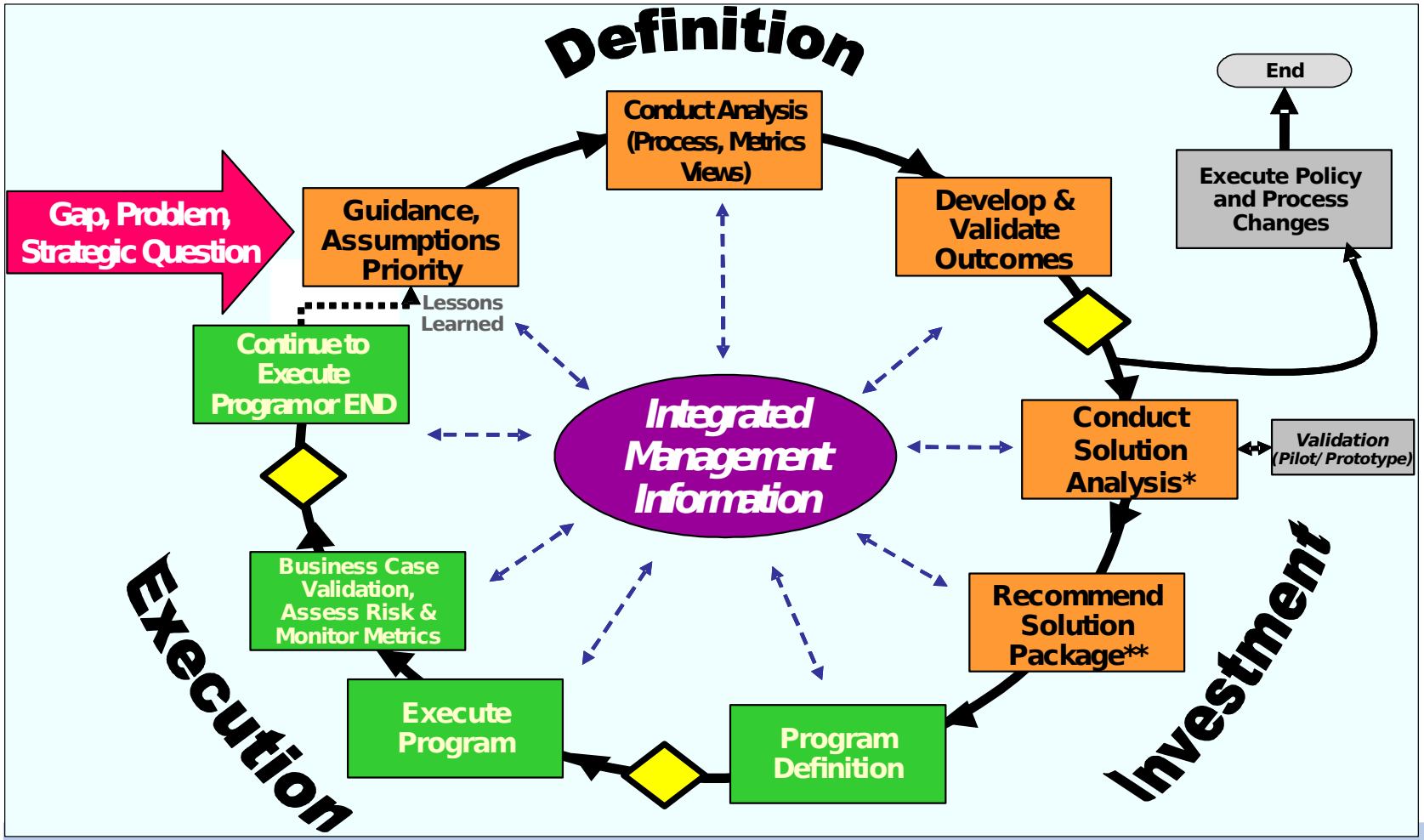
- ***Better*** **Investment Decisions, *Faster* Capability Delivery**

- Consolidated Governance Framework Throughout the Lifecycle
- Uses a “Business Case” as the Basis
  - Single Document for Capability, Investment, and Execution decisions
  - Establish lifecycle performance expectations “up-front”
- Enterprise Risk Assessment Methodology (ERAM) (when USD(AT&L) is MDA)
  - Measures internal & external risk throughout the lifecycle
  - Expertise to mitigate program & enterprise risk
  - Leverage “Lessons Learned” from other ERAMs
- Integrated Management Information Environment (IMIE)
  - Integrates Policy, Process, and Enterprise Architecture Requirements
  - Automated approach for satisfying enterprise information needs
  - Common information network
- Enterprise Assistance
  - Support & facilitation of enterprise transformation efforts
  - Leverage “Lessons Learned” from other efforts
- Timeline Facilitates Technology Insertion & Innovation

12-18 months from Contract Award to Delivery, no more than 24

The Business Capability Lifecycle

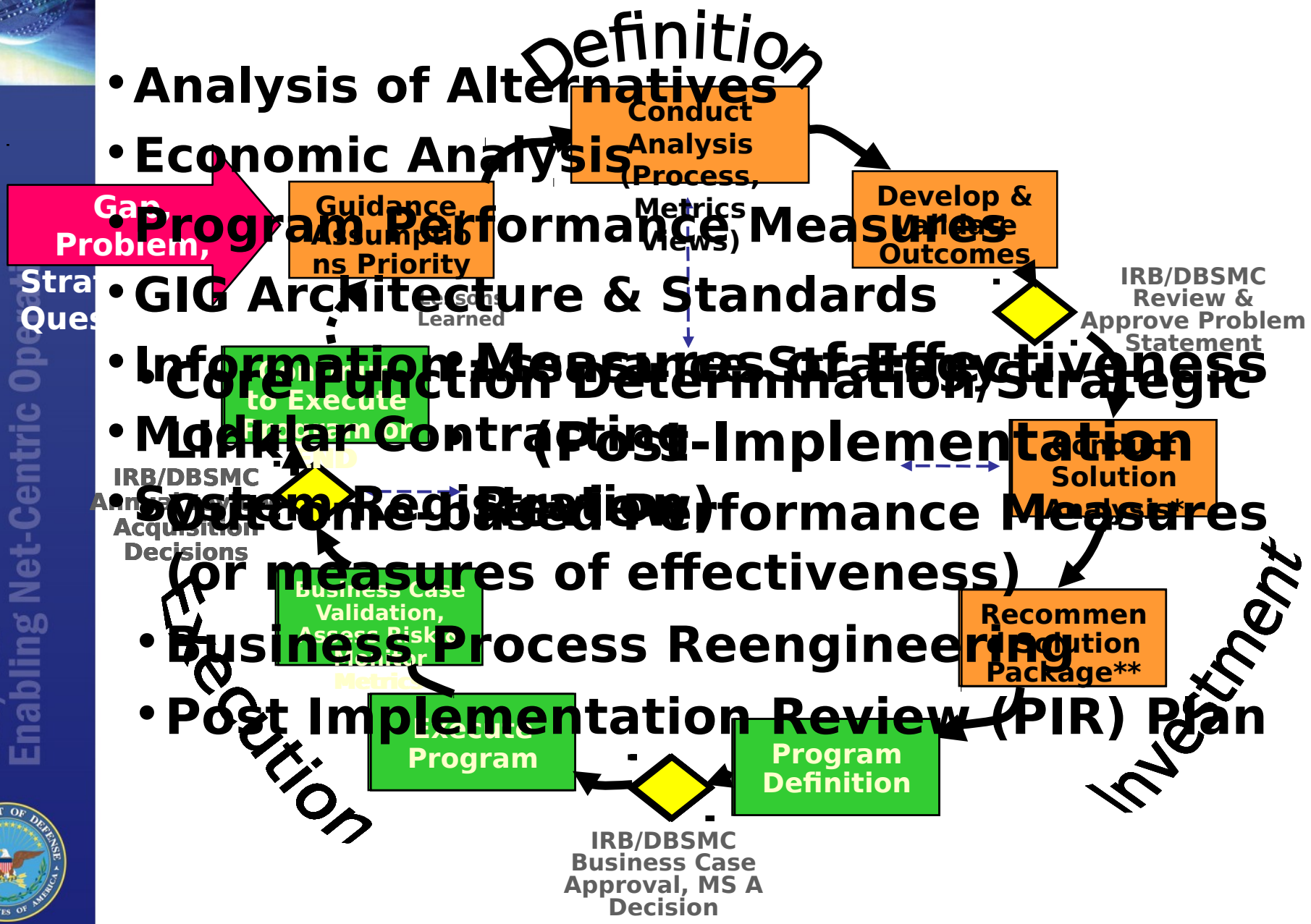
Better **Informed Investment Decisions,** ***Faster*** **Business Capability Delivery**



12-18 months from Contract Award to Delivery

BCL / Clinger-Cohen Act Integratio

- Analysis of Alternatives
- Economic Analysis
- Program Performance Measures
- GIG Architecture & Standards
- Information Assurance (IA)
- Modular Contracting
- System Design
- Business Process Reengineering
- Post Implementation Review (PIR) Plan



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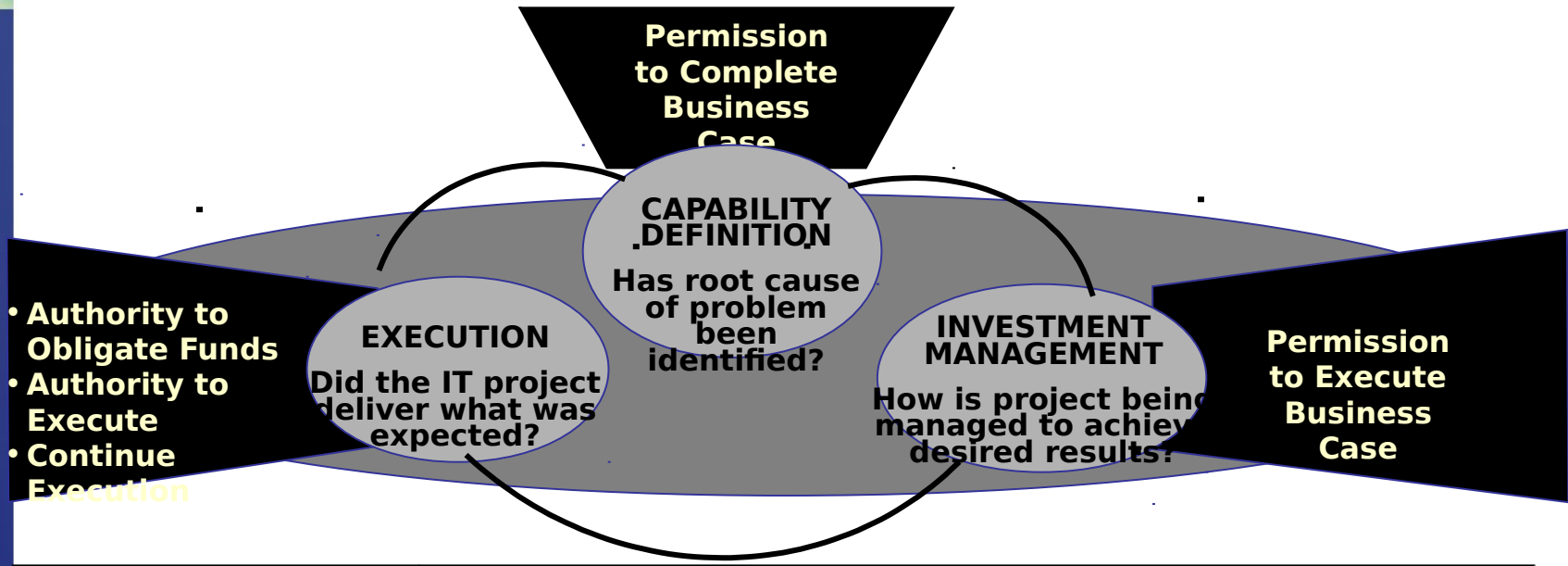
Integrating CCA Elements into Fundamental Phases of BTA's Business Capability Lifecycle Process


Permission to Complete Business Case
CAPABILITY DEFINITION
Has root cause of problem been identified?
EXECUTION
Did the IT project deliver what was expected?
INVESTMENT MANAGEMENT
How is project being managed to achieve desired results?
• Authority to Obligate Funds
• Authority to Execute
• Continue Execution
Permission to Execute Business Case

CAPABILITY DEFINITION	**CCA Elements**: Core Function, Strategic Link, Outsourcing, Business Process Reengineering/Improvement, Measures of Effectiveness (Post-Implementation Review Plan)
INVESTMENT MANAGEMENT	**CCA Elements**: Alternatives Analysis, Economic Analysis, Program Performance Measures, Global Information Grid Architecture & Standards, Information Assurance Strategy, Modular Contracting, System Registration
EXECUTION	**CCA Element**: Measures of Effectiveness (Post-Implementation Review)

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CCA Certification for Business MAIS

- **PM and sponsoring DoD Component identify areas of documentation that comply with Title 40/CCA requirements and document this compliance in a CCA report template.**
- **DoD Component CIO reviews CCA report and confirms compliance to Component Acquisition Excusive (CAE) and the DoD CIO.**
- **DoD CIO certifies Title 40/CCA compliance to the Milestone Decision Authority (MDA) and the Congress as required.**

BTA
BUSINESS TRANSFORMATION AGENCY

BCL Helpdesk
CCA Information

Questions?

Ask BTA at:

www.dod.mil/bta

Click on Contact Us

Click on BTA Questions

Select BCL from the drop down list

Questions on Clinger-Cohen?

Information resources at:

https://acc.dau.mil/it

Follow the CCA links

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